

RADFORD UNIVERSITY

Board of Visitors

QUARTERLY MEETING

9:00 A.M.

FEBRUARY 14, 2020

**MARY ANN JENNINGS HOVIS MEMORIAL BOARD ROOM
THIRD FLOOR, MARTIN HALL, RADFORD, VA**

MINUTES

BOARD MEMBERS PRESENT

Mr. Robert A. Archer, Rector
Mr. James R. Kibler, Jr., Vice Rector
Dr. Thomas Brewster
Mr. Gregory A. Burton
Dr. Rachel D. Fowlkes
Mr. Mark S. Lawrence
Dr. Debra K. McMahon
Ms. Nancy A. Rice
Mr. David A. Smith
Ms. Georgia Anne Snyder-Falkinham
Ms. Lisa Throckmorton
Dr. Jason Fox, Faculty Representative (Non-voting Advisory Member)
Mr. Breon Case, Student Representative (Non-voting Advisory Member)

BOARD MEMBERS ABSENT

Dr. Jay A. Brown
Ms. Krisha Chachra
Dr. Susan Whealler Johnston
Ms. Karyn K. Moran

OTHERS PRESENT

President Brian O. Hemphill
Ms. Karen Castele, Secretary to the Board of Visitors and Special Assistant to the President
Mr. Craig Cornell, Vice President for Enrollment Management
Mr. Danny M. Kemp, Vice President for Information Technology and Chief Information Officer
Ms. Wendy Lowery, Vice President for University Advancement
Mr. Chad A. Reed, Vice President for Finance and Administration and Chief Financial Officer
Dr. Joe Scartelli, Interim Provost and Vice President for Academic Affairs
Ms. Ashley Schumaker, Chief of Staff and Vice President for University Relations
Dr. Susan Trageser, Vice President for Student Affairs
Mr. Allen T. Wilson, Assistant Attorney General, Commonwealth of Virginia
Other Radford University faculty and staff

CALL TO ORDER

Rector Robert A. Archer called the quarterly meeting of the Radford University Board of Visitors to order at 9:00 a.m. in the Mary Ann Jennings Hovis Memorial Board Room on Third Floor in Martin Hall.

Rector Archer began the meeting by wishing everyone a Happy Valentine's Day. Rector Archer stated he appreciated the recent joint dinner with the Radford University Foundation Board of Directors and hopes that the tradition will continue. He also recognized Executive Director John Cox for his assistance in the coordination of the event. Rector Archer expressed his sympathy for the loss of Bobby Hickman and acknowledged that Bobby was often the first and last person the Board members saw when attending meetings on campus. Rector Archer reminded Board members of the Mark S. Lawrence Student Scholarship that was established last May and asked members to remember this opportunity for giving. Rector Archer also thanked the Board members who participated in Advocacy Day. He added he thought it was well-organized and it was obvious the students enjoyed the experience and the legislators enjoyed seeing the students.

APPROVAL OF AGENDA

Rector Archer asked for a motion to approve the Board of Visitors meeting agenda for February 14, 2020, as published. Dr. Rachel Fowlkes so moved, Mr. Mark S. Lawrence seconded, and the motion carried unanimously.

APPROVAL OF MINUTES

Rector Archer asked for a motion to approve the December 6, 2019 minutes of the Board of Visitors meeting. Mr. Lawrence so moved, Ms. Lisa Throckmorton seconded, and the motion carried unanimously.

RECOGNITION

Rector Archer invited Professor of Finance Clarence Rose to address the Board of Visitors who shared information about the Student Managed Investment Portfolio Organization (SMIPO) and "The Road to \$2 Million." SMIPO was established in 2001 as a valuable learning experience for students and an initial investment of \$100,000. In December 2019, the SMIPO investment account surpassed \$2,000,000 with an average annual rate of return over the past six years of approximately 12%. Dr. Rose was joined by fellow advisor Dr. Abhay Kaushik and four students who are SMIPO officers: Hunter Malcolm, Keith Noyes, Brian Henry and Norman Ferrel. A copy of their handout is attached hereto as ***Attachment A*** and is made a part hereof.

In recognition of other recent student achievements, Rector Archer invited Assistant Professor of Marketing Jane Machin to address the Board of Visitors. Dr. Machin shared information about the BB&T Davis College of Business and Economics Innovation Challenge, which annually provides a platform for students to identify market opportunities and design creative solutions to meet those needs. The Innovation Challenge completed its fifth year at the end of 2019, and its most recent winners, Starr Woods and Taylor Hawkins '19 shared their winning idea, an app called KeepUp that will allow its users to alert maintenance staff of potential issues in a particular building. A copy of their handout is attached hereto as ***Attachment B*** and is made a part hereof.

PRESIDENT'S REPORT

President Hemphill began his report by thanking the Board of Visitors members for the opportunity to provide updates and share his perspectives on our University as we have completed the Fall 2019 semester and have begun the Spring 2020 semester.

President Hemphill provided an overview of the Winter Commencement ceremonies, held December 12-14, 2019, as the Radford family celebrated the academic achievements of the Class of 2019. As part of a series of events, the inaugural Commencement ceremony was held for Radford University Carilion (RUC) in which 130 students proudly walked across the stage at the Berglund Center. On the main campus, several Commencement ceremonies highlighted the success of undergraduate and graduates students in which more than 550 dedicated Highlanders became proud alumni. It was a special time that provided a wonderful conclusion to the Fall 2019 semester. I would like to thank members of the Board of Visitors who participated in the ceremonies and Rector Archer for providing greetings on behalf of the Board and words of encouragement to our graduates. President Hemphill then shared a video recapping the Winter 2019 Commencement.

President Hemphill welcomed Dr. Joe Scartelli and thanked him for his service as Interim Provost and Vice President of Academic Affairs.

President Hemphill continued that on January 14, 2020, he was pleased to announce the selection of Carolyn “Lyn” Ringer Lepre, Ph.D. as Radford University’s Provost and Vice President for Academic Affairs, effective July 1, 2020. As a proven administrator and respected scholar, Provost Lepre comes to Radford University following more than a decade long and highly successful tenure at Marist College, a selective comprehensive liberal arts institution with locations on the banks of the historic Hudson River in Poughkeepsie, New York, on Fifth Avenue in Manhattan, New York, and in classical Florence, Italy. Marist College is home to one of the highest freshman retention rates in the country with 89 percent of students returning for their second year compared to the national average of 72 percent. He shared his confidence that the campus and the community will significantly benefit from her professional expertise and personal commitment.

President Hemphill stated that from January 29-30, 2020, over 70 Radford University students, staff, and members of the Board of Visitors were in Richmond for the annual Advocacy Day event. This annual event would not be possible without the extensive planning efforts of Secretary to the Board of Visitors and Special Assistant to the President Karen Castele and Vice President for Student Affairs Susan P. Trageser, Ed.D. President Hemphill thanked the Board of Visitors members who participated in this annual event, which continues to receive positive feedback from student participants and state officials.

In an update regarding the General Assembly, President Hemphill stated that he, along with members of my team, have been meeting with legislators and executive branch officials to highlight the important work occurring at Radford University. The 2020 Virginia General Assembly session convened on January 8, 2020 and is expected to adjourn on March 7, 2020. There are approximately three weeks remaining in the General Assembly session. The House and Senate budgets will be released this coming Sunday and debated on the floor next week, and a Committee of Conference will be appointed in the near future in order to review and evaluate the differences between the House and Senate budgets. Throughout the remainder of the session, Radford will share its support of the Governor’s budget, which included \$101 million for the Center for Adaptive Innovation and Creativity, as well as increased funding for financial aid. Additionally, we will continue to advocate for operational support for Radford University Carilion (RUC) in order to decrease tuition to better align with main campus

rates. Finally, we are joining other public institutions in the Commonwealth in support of salary increases for faculty and staff. President Hemphill acknowledged Vice President Chad Reed, Executive Director for Government Relations Lisa Ghidotti, Director of Administration Heather Miano and Chief of Staff Ashley Schumaker for their assistance with the University's presence in Richmond.

President Hemphill closed by sharing news regarding the Spring 2020 Commencement ceremonies highlighting that alumna Nancy E. Artis '73 will serve as the keynote speaker. The commencement ceremonies will be May 8-9, 2020. A copy of the report is attached hereto as ***Attachment C*** and is made a part hereof.

REPORT FROM THE ACADEMIC EXCELLENCE AND RESEARCH COMMITTEE

Dr. Thomas Brewster, Vice Chair, stated that the Academic Excellence and Research Committee met on February 13, 2020 and shared the following information.

Dr. Brewster shared that Interim Provost and Vice President for Academic Affairs Joe Scartelli provided an overview of the University's academic outreach programs, specifically at the Roanoke Higher Education Center (RHEC) and the Southwest Virginia Higher Education Center (SWVHEC). At RHEC, Radford University provides opportunities for individuals to pursue degrees and certifications in nursing, criminal justice, social work, elementary education and other areas of study. The vision at SWVHEC is to build effective, lasting community partnerships that maintain the health, vitality and economic sustainability of Southwest Virginia communities. Several initiatives are offered for educators, healthcare professionals, businesses and the community and continue to evaluate the needs for various professional development opportunities in the region.

Dr. Brewster reported that Faculty Senate President Jake Fox, Ph.D. provided an update on the work of the Faculty Senate and the recent work related to the REAL model, which is on target for implementation in Fall 2021. Dr. Fox also shared that Faculty Senate has passed a core curriculum revision which reduces the size of the curriculum and required credits.

Dr. Brewster reported that Dr. Jake Fox and Dr. Sandra Baker, Director of Institutional Effectiveness and Quality Improvement, presented the results of the 2019 COACHE Faculty Job Satisfaction Survey. The survey was completed by 51% of the full-time faculty, which is down slightly from the 54% response rate of the last administration in 2016. Results of the survey indicated that faculty felt that the quality and support of their colleagues, the geographic location of the institution, the cost of living in the area and their sense of "fit" were the "best" aspects of working at Radford University.

REPORT FROM BUSINESS AFFAIRS AND AUDIT COMMITTEE

Mr. Gregory A. Burton, Chair, stated that the Committee met on February 13, 2020 and reported that Mr. Zachary Borgerding, with the Auditor of Public Accounts, presented information regarding the ongoing audit of the University's FY 2019 financial statements. He discussed the responsibilities of the auditors and management, as well as the planned scope and timeline of this year's audit.

Mr. Burton reported that University Auditor Margaret McManus presented an oral report on the University Discretionary Fund for the quarter ended December 31, 2019. One hundred percent of the University Discretionary Fund expenditures were reviewed, and all were found in compliance with the Board of Visitors' guidelines. Ms. McManus also presented a report on the Information Technology audit of Contingency Planning Program – Backup and Recovery and a follow-up audit status report.

Mr. Burton reported that Vice President for Finance and Administration and Chief Financial Officer Chad A. Reed provided an update on capital projects currently in progress. The Reed and Curie Halls renovation has been completed, and a ribbon cutting ceremony was held on February 12, 2020. Mr. Reed also provided an update on the Center for Adaptive Innovation and Creativity (CAIC) to include an overview of the project budget approval and anticipated next steps.

Additionally, Mr. Burton reported that Vice President for Finance and Administration and Chief Financial Officer Chad A. Reed presented an overview of the incremental funding included for Radford University in the Governor's 2020-2022 Executive Budget Proposal. He reported the Governor's proposed budget included undergraduate student financial aid, employee benefit costs, CAIC, and Tyler Hall and Norwood Hall renovations. The outcome of the proposed 2020-22 budget will not be known until the completion of the 2020 General Assembly session, which is scheduled to adjourn March 7, 2020.

ACTION ITEMS

Approval of Certification of Compliance with the Radford University Debt Management Policy

Mr. Burton stated that the Committee recommends to the full Board approval of the resolution of Certification of Compliance with the Radford University Debt Management Policy. Rector Archer asked for a motion to approve the Certification of Compliance with the Radford University Debt Management Policy. Mr. Mark Lawrence so moved, Ms. Georgia Anne Snyder-Falkinham seconded, and the motion carried unanimously. A copy of the resolution is attached hereto as *Attachment D* and is made a part hereof.

Approval of the Radford University Guidelines for Projects under the Public-Private Education Facilities and Infrastructure Act of 2002 (PPEA)

Mr. Burton stated that the Committee recommends to the full Board approval of the Radford University Guidelines for Projects under the Public-Private Education Facilities and Infrastructure Act of 2002 (PPEA). Rector Archer asked for a motion to approve the Radford University Guidelines for Projects under the Public-Private Education Facilities and Infrastructure Act of 2002 (PPEA). Mr. Jim Kibler so moved, Ms. Snyder-Falkinham seconded, and the motion carried unanimously. A copy of the resolution is attached hereto as *Attachment E* and is made a part hereof.

REPORT FROM THE GOVERNANCE, ADMINISTRATION AND ATHLETICS COMMITTEE

Dr. Rachel Fowlkes, Vice Chair, stated that the Governance, Administration and Athletics Committee met on February 13, 2020 with the following items to report.

Dr. Fowlkes reported that Director of Athletics Robert Lineburg shared recent news and events of the Athletic Department. In academic excellence, Mr. Lineburg stated that 48 student athletes have a 4.0 GPA, 52% of student athletes have a 3.4 GPA or higher, 68% of student-athletes have a 3.0 GPA or higher and overall student-athletes have a 3.3 GPA. Jacob Wilson was recognized as Academic All-American with a perfect 4.0 GPA in Fall 2019 and for making First Team Academic All-District and the Big South Conference All-Academic Team. Dr. Fowlkes shared that Radford University's ranking is 4th in overall Sasser Cup standings as of December 31, 2019. Men's Basketball is in 2nd place in Big South standings, with Women's Basketball currently tied for 3rd. Softball and Women's Lacrosse have both have been ranked preseason #5 in the Big South standings. Dr. Fowlkes shared the resource development with membership at 881 and total pledges and gifts at \$712,645. Overall revenue is \$373,050 with projected 2019-20 revenue of \$400,000. This total surpassed the 2018-19 overall revenue by \$8,000 as of November 15, 2019. Dr. Fowlkes also shared that the Inaugural First Pitch Dinner, held on January 25,

2020, raised over \$17,000 for baseball with 300 guests in attendance. Dr. Fowlkes reminded the Board members of the Men's and Women's Basketball Alumni Weekend will be February 22, 2020 and Highlander Pride Weekend will be held April 23 – 25, 2020.

Dr. Fowlkes stated that Vice President for Information Technology and Chief Information Officer Danny M. Kemp presented to the Committee major strategic initiatives completed since the last Board of Visitors meeting, including the status of 24 current initiatives that are in progress. She shared that results from the annual survey were also provided. The annual survey has been conducted since 2014. The survey is sent to all faculty and staff with a purpose of identifying areas to address and improve. Areas of focus are telephone support, classroom support, field technicians and walk-in support. The Committee was also provided with photos of the training at RUC, the newly renovated Printing Services location at 219 East Main Street, along with the state-of-the-art printing equipment, as well as photos of the Reed and Curie Halls technology.

Dr. Fowlkes reported to the Board that the Committee has approved a timeline for nominations of Board officers to begin service on July 1, 2020. Committee Chair Jay Brown will call for Rector and Vice Rector nominations from the Board members on April 6, 2020, and Board members will have until April 16, 2020, or 10 days as stated in the Bylaws, to respond. The Committee will meet on April 30, 2020 and finalize nominations to bring forward to the Board of Visitors meeting on May 1, 2020.

REPORT FROM THE STUDENT SUCCESS COMMITTEE

Dr. Debra McMahan stated that the Student Success Committee met on February 13, 2020 with the following items to report.

Dr. McMahan shared that Student Government Association President Colleen McNickle presented updates on SGA's Strategic Plan for the 2019-2020 academic year. SGA hosted a number of events this winter, including a winter retreat, a town hall meeting, diversity training for all SGA members and community service projects. Additionally, all SGA members participated in the MLK Day of Service. Dr. McMahan shared that from the student perspective that the annual SGA-sponsored Advocacy Day trip to Richmond in January to meet with legislators was a great success. Dr. McMahan also shared upcoming spring programs, including T-shirt drives during women's and men's basketball games, Unity Fest, Class Ring Ceremony, a Stress Less event around St. Patrick's Day, and the annual sexual assault awareness Consent Campaign. She also reported that SGA will also host a Facilities Management Appreciation Day to express thanks to all the members of the facilities team.

Dr. McMahan reported that SCHEV Student Representative Abigail Segrest updated the Committee on the focus of the SCHEV Student Advisory Committee this academic year. The Committee has focused on food insecurities and mental health awareness on campuses and suggested ways to combat these issues. Ms. Segrest reported to the SCHEV Student Committee on HEHROS (Helping Eradicate Homelessness through Resources, Opportunities and Supplies) Program and Let's Talk initiative through Student Counseling Services that are currently active on Radford University's campus.

Dr. McMahan reported that Dr. Dennis Heitzmann, a consultant for Student Counseling Services, reported to the Committee after spending time on campus and reviewing services. He outlined strengths of the programs offered by Student Counseling Services and stated that after reviewing many documents, he was pleased to report that Radford University does an admirable job with Counseling Services- the staff are supported, highly regarded by peers and popular with students. Dr. McMahan shared Dr. Heitzmann's enthusiasm of the high level of awareness and promotion of mental health on

campus. Dr. Heitzmann commended SGA and other student leaders for taking a lead in raising awareness of mental health support.

Dr. McMahon reported that Vice President for Student Affairs Susan Trageser, Ed.D. provided the Committee with an update of the Division of Student Affairs. She shared that Student Success and Retention held outreach efforts to assist students registering for spring semester. A reception was held for over 600 new freshmen and new transfer students that made the Dean's List for Fall 2019. She added that Student Recreation and Wellness Center began a marketing campaign focused on students discovering community, a sense of belonging and fit within the Center. Dr. McMahon shared that cultural support groups have been created through the Center for Diversity and Inclusion to allow for safe discussion and fellowship among these peer groups. During the MLK Day of Service, students, faculty and staff from main campus and RUC volunteered at various locations across the Radford community and in Roanoke.

REPORT FROM THE UNIVERSITY ADVANCEMENT, UNIVERSITY RELATIONS AND ENROLLMENT MANAGEMENT COMMITTEE

Ms. Lisa Throckmorton, Vice Chair, stated that the University Advancement, University Relations and Enrollment Management Committee met on February 13, 2020 with the following items to report.

Ms. Lisa Throckmorton shared that Vice President for Enrollment Management Craig Cornell provided enrollment trends and observations for the incoming classes at Radford University and Radford University Carilion (RUC), as well as an overview of the enrollment funnel focusing on several key yield activities currently ongoing and for the future. He reported that 13,434 applications have been received, which is approximately 90% of the overall applications that will be garnered for the fall freshman class. He stated that applications for in-state students are currently down 1,098 for in-state students and up 147 for out of state students. Overall transfer numbers are up at 991. Ms. Throckmorton shared how the University is shaping the enrollment funnel, with an emphasis on the fact that at this point in the year, every phase of recruitment is in play with early reaching out to high school students, to new student applications, admit and deposit generation activities aligned to maximizing overall enrollments for fall. The Committee heard about new yield strategies that are in place to take advantage of strong admit percent this year with an overview of using existing and new technologies, as well as current student videos and testimonials to maximize opportunities with students using our premiere outreach event, Highlander Days, as the call to action for our prospective students. Ms. Throckmorton also shared updates on the Bridge Program and the new Highlander Distinction program activities.

Ms. Throckmorton reported that Vice President for University Advancement Wendy Lowery shared activities that Alumni Relations office has been involved in since the December Board Meeting, including hosting Chapter dinners. The team also hosted Business and Government Leaders meetings in Northern Virginia and Richmond where Matt Dunleavy was the keynote speaker. Alumni Relations also hosted a meet and greet at the Wizards and Celtics game featuring alumnus, Javonte Green. She also shared that looking ahead, on Winter Weekend, February 22, Alumni Relations will host the Volunteer Summit, which prepares alumni and friends to serve as ambassadors for the University. Alumni basketball players will be recognized at the basketball game during Winter Weekend. Ms. Throckmorton reported that the Annual Giving team is retooling strategies of engagement with the Telephone Outreach Program with scripts, call times, and recruitment and training of callers and Spring Fever is being rebranded as Build the Hive. Ms. Throckmorton added that the Family Advisory Board will meet in February and the Board will be formalized as an organization during

Family Weekend in September. Ms. Throckmorton also shared the Giving Overview and, as of February 5, 2020, total giving for FY 2019-2020 is \$6,289,141 from 2,784 donors and last year, at the same time, total giving was \$3,002,971 from 3,027 donors.

REPORT FROM THE STUDENT REPRESENTATIVE TO THE BOARD

Mr. Breon Case, Student Representative to the Board of Visitors, began his report by reviewing his goals for the year. Highlander spirit remains one of the priorities and being a part of this community, spirit is important. Mr. Case shared his involvement in getting more people at sporting events and creating a school chant. Mr. Case also showed a video he produced demonstrating Highlander Spirit. A copy of the report is attached hereto as *Attachment F* and made a part hereof.

REPORT ON THE RADFORD UNIVERSITY FOUNDATION

Ms. Snyder-Falkinham, Representative to the Radford University Foundation Board of Directors, provided an update on recent Foundation news and activities, including the Foundation will hold its first Board meeting of the year on March 19, 2020. She reported that the transition from Spider to BNY Mellon will continue through year end. Ms. Snyder-Falkinham distributed an asset summary report, attached hereto as *Attachment G* and made a part hereof.

GOVERNMENT RELATIONS UPDATE

Executive Director of Government Relations Lisa Ghidotti provided an update to the Board including that the 2020 Virginia General Assembly convened on Wednesday, January 8 and is expected to adjourn on Saturday, March 7. As a result of retirements, resignations, and the outcome of the November elections, 18 out of 100 members of the House and 5 out of 40 members of the Senate are new this session. The 2020 General Assembly is considered historic on numerous fronts: for the first time since 1993, Democrats are in control of the House, Senate, and all three statewide offices; the House elected its first female Speaker and first female Clerk; and the Senate elected the first female and African-American President Pro Tempore, just to name a few historic firsts. The 2020 General Assembly is among the most diverse ever, including an unprecedented number of women serving in the General Assembly. Ms. Ghidotti reported that the House Appropriations Committee and the Senate Finance and Appropriations Committee will report out their respective budgets on Sunday, February 16. The House and Senate budgets will be debated on the floor on Thursday, February 20, and a Committee of Conference will be appointed to iron out the differences between the House and Senate budgets. Ms. Ghidotti added that higher education access, affordability, and accountability continue to be priorities of the General Assembly. Ms. Ghidotti reviewed several pieces of legislation of interest to higher education. Rector Archer thanked Ms. Ghidotti for her work in Richmond on behalf of the University.

CLOSED SESSION

Rector Archer requested a motion to move into closed session. Mr. Kibler made the motion that the Radford University Board of Visitors convene a closed session pursuant to **Section 2.2-3711 (A) Items 1, 2, 3, 4, 6, 7 and 29** under the Virginia Freedom of Information Act for the discussion of personnel matters; discussion or consideration of admission or disciplinary matters or any other matters that would involve the disclosure of information contained in a scholastic record concerning any student; discussion or consideration of the acquisition of real property for a public purpose; the protection of the privacy of individuals in personal matters not related to public business; discussion or consideration of the investment of public funds where competition or bargaining is involved; consultation with legal counsel and briefings by staff members or consultants pertaining to actual or probable litigation, where such consultation or briefing in open meeting would adversely affect the

negotiating or litigating posture of the public body; and discussion of the award of a public contract involving the expenditure of public funds, including interviews of bidders or offerors, and discussion of the terms or scope of such contract. Ms. Snyder-Falkinham seconded the motion. The Board of Visitors went into closed session at 10:30 a.m.

RECONVENED SESSION

Following closed session, the public was invited to return to the meeting. Rector Archer called the meeting to order at 11:50 a.m. On motion made by Mr. Kibler and seconded by Ms. Snyder-Falkinham, the following resolution of certification was approved by a roll call vote.

Resolution of Certification

BE IT RESOLVED, that the Radford University Board of Visitors certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements under this chapter were discussed in the closed meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion by which the closed session was convened were heard, discussed or considered by the Board.

<u>Roll Call</u>	<u>Vote</u>
Mr. Robert A. Archer, Rector	Yes
Mr. James Kibler, Jr., Vice Rector	Yes
Dr. Thomas Brewster	Yes
Mr. Gregory A. Burton	Yes
Dr. Rachel D. Fowlkes	Yes
Mr. Mark S. Lawrence	Yes
Dr. Debra McMahon	Yes
Ms. Nancy A. Rice	Yes
Mr. David A. Smith	Yes
Ms. Georgia Anne Snyder-Falkinham	Yes
Ms. Lisa Throckmorton	Yes

The resolution of certification was unanimously adopted.

OTHER BUSINESS

Rector Archer announced the Founders Society event would be held on April 17, 2020 as a luncheon. All current and past Board of Visitors members will be invited.

ANNOUNCEMENTS

Rector Archer announced the upcoming meeting dates:

- April 30 – May 1, 2020
- August 3-6, 2020 Retreat
- September 10-11, 2020
- December 3-4, 2020

ADJOURNMENT

With no further business to come before the Board, Rector Archer thanked everyone for attending and requested a motion to adjourn. Ms. Rice so moved, Dr. Brewster seconded, and the motion carried unanimously. The meeting adjourned at 12:15 p.m.

Respectfully submitted,

Karen Castele

Secretary to the Board of Visitors and Special Assistant to the President

SMIPO

Student Managed Investment Portfolio Organization "The Road to \$2 Million"

Summary for the Board of Visitors

Radford University

By Dr. Clarence C. Rose

Davis College of Business and Economics

February 14, 2020

SMIPO Officers & Advisors

- SMIPO Officers

- Hunter Malcolm, Co-President
- Keith Noyes, Co-President
- Lurvam Tewodios, Vice President of Investments
- Brian Henry, Vice President of Operations
- Norman Ferrel, Vice President of Marketing

- SMIPO Faculty Advisors

- Dr. Clarence Rose, Professor of Finance
- Dr. Abhay Kaushik, Professor of Finance

- Dean

- Dr. Joyendu “Joy” Bhadury,
Davis College of Business and
Economics

SMIPO History

- SMIPO was established in 2001. **There was no formal Ribbon Cutting Ceremony**, it was more like a process that began to take shape. An original proposal from COBE was put together by Dr. Clarence Rose and was presented to the RU Foundation. It received very strong support and over the months ahead the pieces began to be put together. In March 2002, Dr. Steven Beach and Dr. Clarence Rose attended the first RISE Conference in Dayton, Ohio to get information on what the best universities were doing in the area of student investment operations and to explore what would work best at RU.
- The major goals for our future Student Investment Organization were:
 1. Create an extremely valuable learning experience for our students.
 2. Compete at RISE and other National Student Investment Competitions and WIN.
 3. Eventually, grow the Investment Account to over \$1,000,000.

SMIPO History (Continued)

- In the Spring of 2002, we began recruiting students to form the RU Student Investment Group. We began investing in the Fall Semester 2003 with an initial \$100,000 allocation into the SMIPO investment account from the RU Foundation. Total allocations to SMIPO were:

(FY03 = \$100K, FY04 = \$150K, FY06 = \$100K and FY12 = \$250K)

- From 2002 to 2012, the RU Foundation transferred a total of \$600,000 to SMIPO for investment by our students under the guidance of SMIPO Advisors.

Under the direction of SMIPO faculty advisors, SMIPO students are responsible for the entire operation of all organizational and investment activities.

SMIPO's Investment Decision Making Process

- At the beginning of each new investment cycle, and as otherwise needed, SMIPO members perform the following investment research activities:
 - Investment Economic Analysis for the entire economy and investment sectors
 - Examine current sector investment asset allocations, and modify if needed
 - Examine existing investment holdings in each sector and search for investment opportunities in desired sectors
 - Evaluate companies for investment using discounted cash flow analysis and other investment techniques
 - Track of investment holdings and reevaluate when stocks go up or down by predetermined percentages

Investment Decision Making Process (Continued)

- Research new companies in which to invest funds through a stock screening process on the Morningstar Direct investment platform.
- Perform analysis of sub-industries within the sectors.
- Oversee, evaluate, and review stock presentations made by sector investment teams.
- Use of Morningstar Direct API enabled Excel Workbooks to derive Intrinsic Stock price and identify undervalued stock investment opportunities.

SMIPO Success!

- The \$1,000,000 assets under management goal was achieved in October 2013.
- SMIPO has Very Successful Alumni.
- In December 2019, the SMIPO Investment Account balance surpassed \$2,000,000 assets under management. This is an average annual rate of return on investment over the past 6 years of approximately 12%.

National Success!

- SMIPO earned the top fund ranking for the Value Fund Category at the Redefining Investment Strategy Education (RISE) forum in 2011.
- SMIPO earned the top fund ranking for the Value Fund Category – Undergraduate Division at the Quinnipiac University 2016 Global Asset Management Education (G.A.M.E.) Forum.

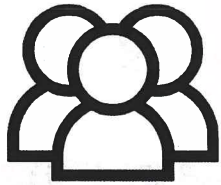


On Behalf of all our
SMIPO Alumni and
Current Students

Thank You!

BB&T / Radford University Innovation Challenge

Innovation Challenge by the Numbers, 2015-2019



350+ teams
1300+ students



15 majors
5 colleges



\$15,000
awarded



30+ expert
judges

Winning Tech Ideas 2015-2019

POMOC: mobile app for finding university tutors.
Pet Alert: mobile app for finding lost pets.
VAST: social app for Appalachian Trail hikers.
Helping Hands: app to help find service opportunities.
Words of Fitness: audio fitness-equipment training.
Your Choice: iBeacon connected app for safer driving.
Double Check: smart phone case to detect food allergies.
Interview Pro: increase accessibility of job interview.
Event Park: sharing parking spaces at special events.
Swypz: match meal swipes with students needing food.
KeepUp: crowdsourced housekeeping & facilities.

Winning Product Ideas 2015-2019

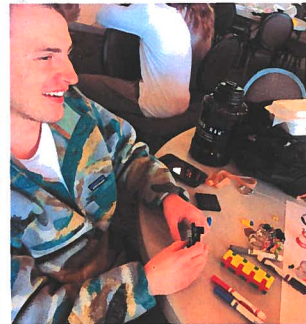
Smart Seat: toilet seat changes color with urine spills.
Sun Safe: keep sunscreen effective in hot environments.
EcoCase: phone case made from everyday recyclables.
Gtech: climate-responsive clothing line.
Windshield: portable solution to protect sheet music.
Traveler: affordable musical instruments and lessons.
LAMTK: solution to prevent flat tires.
NarcoClear: OTC test to detect contamination in drugs.
Genius: history-themed card game.
Go Getters: device to help keep track of lip balm.
AR Drive: AR game to better teach driving skills.



2019 Innovation Challenge Details

Weekly Activity in Semester Long Challenge

- Promotion ○ 1
- Sign Up ○ 2
- Coaching ○ 3
- Coaching ○ 4
- Coaching ○ 5
- Coaching ○ 6
- Coaching ○ 7
- Coaching ○ 8
- Posters ○ 9
- Coaching ○ 10
- Coaching ○ 11
- Coaching ○ 12
- Videos ○ 13
- Break ○ 14
- Live Pitch ○ 15



Thank you to our 2019 Coaches



Nancy Artis
Former VP
Performance
Associates



Krista Woods
Director of Stink
Operations,
GloveStix LLC



Mike Miller
CEO Avolant LLC



Cheryl Tucker
Small Business
Development
Council



Iain Cielland
Professor of
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Radford University



Somiah Lattimore
Managing Director,
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TO: Members of the Board of Visitors

FROM: Brian O. Hemphill, Ph.D. 
President

DATE: February 14, 2020

RE: President's Report

I want to thank you for the opportunity to update you and share my perspectives about our University as we have completed the Fall 2019 semester and have begun the Spring 2020 semester.

Winter 2019 Commencement

From December 12-14, 2019, the Radford family celebrated the academic achievements of the Class of 2019. As part of a series of events, the inaugural Commencement ceremony was held for Radford University Carilion (RUC) in which 130 students proudly walked across the stage at the Berglund Center. On the main campus, several Commencement ceremonies highlighted the success of undergraduate and graduates students in which more than 550 dedicated Highlanders became proud alumni. It was a special time that provided a wonderful conclusion to the Fall 2019 semester. I would like to thank members of the Board of Visitors who participated in the ceremonies and Rector Archer for providing greetings on behalf of the Board and words of encouragement to our graduates.

Provost Search

On January 14, 2020, I was pleased to announce the selection of Carolyn "Lyn" Ringer Lepre, Ph.D. as Radford University's Provost and Vice President for Academic Affairs, effective July 1, 2020, following completion of a comprehensive national search. As a proven administrator and respected scholar, Provost Lepre comes to Radford University following more than a decade long and highly successful tenure at Marist College, a selective comprehensive liberal arts institution with locations on the banks of the historic Hudson River in Poughkeepsie, New York, on Fifth Avenue in Manhattan, New York, and in classical Florence, Italy. Marist College is home to one of the highest freshman retention rates in the country with 89 percent of students returning for their second year compared to the national average of 72 percent.

From 2013 through present, Provost Lepre served as Dean, Interim Dean and Assistant Dean in the School of Communication and the Arts at Marist College. Upon joining Marist College in 2008, she served in a faculty role at the rank of Associate Professor in the School of Communication and the Arts. During her tenure, she served in multiple administrative appointments, including Chair of the Department of Communication and Director of the college-wide Honors Program.

In meeting with faculty members and many others before and during the search process, it was clear that Radford University greatly needed an academic leader with a dedication to Radford's tradition of teaching and learning, an appreciation for Radford's focus on student engagement and success, a passion for Radford's culture of service and teamwork and a drive for Radford's spirit of discovery and innovation. In selecting Provost Lepre, I am confident that the campus and the community will significantly benefit from her professional expertise and personal commitment.

Advocacy Day

From January 29-30, 2020, over 70 Radford University students, staff, and members of the Board of Visitors were in Richmond for the annual Advocacy Day event. This annual event would not be possible without the extensive planning efforts of Secretary to the Board of Visitors and Special Assistant to the President Karen Castele and Vice President for Student Affairs Susan P. Trageser, Ed.D.

Advocacy Day participants toured the Executive Mansion, Supreme Court of Virginia, and the Capitol Building; met with General Assembly members and assembled in the Patrick Henry Building for a photo and brief meet-and-greet with Governor Northam. During their time in Richmond, the students shared specific University priorities and their personal Radford story with delegates and senators. Over 100 legislative offices were visited by the students. I appreciate the Board of Visitors members for participating in this annual event, which continues to receive positive feedback from student participants and state officials.

General Assembly Session

As previously mentioned, the Radford family recently visited the Capitol for Advocacy Day. In addition to this annual event, I, along with members of my team, have been meeting with legislators and executive branch officials to highlight the important work occurring at Radford University. The 2020 Virginia General Assembly session convened on January 8, 2020 and is expected to adjourn on March 7, 2020. There are approximately three weeks remaining in the General Assembly session. The House and Senate budgets will be released this coming Sunday and debated on the floor next week, and a Committee of Conference will be appointed in the near future in order to review and evaluate the differences between the House and Senate budgets.

Crossover occurred this past Tuesday, thereby marking the deadline for all legislation to be passed by the body of origin and crossed over to the other body for consideration. The following legislation is being closely monitored by the University.

- *Criminal History Background on Admissions Applications.* The House Education Committee reported a substitute version of the House bill. The substitute version of HB 1322 contains a delayed enactment clause of January 1, 2021; in addition, the substitute version permits institutions to inquire about criminal history background for admitted students before they enroll at an institution and allows institutions to subsequently rescind offers of admission to anyone the institution determines to pose a threat to the university community.

The Senate version of this legislation, SB 99, was favorably recommended for reporting when it was heard in subcommittee. However, when the bill came up for discussion during the full Senate Education and Health Committee meeting, committee members expressed concerns with the legislation, even though the patron agreed to several friendly amendments offered by the higher education community. The committee opted to PBI (pass by indefinitely) the legislation. It is unknown at this time if the committee will make the same motion on HB 1322 when it is heard later this month.

- *Presidential Compensation.* SB 147 was stricken by the patron after hearing the concerns expressed by the higher education community.
- *Student Approval of Tuition and/or Fee Increases.* There were several bills introduced this year which would have required student approval of tuition and/or fee increases. SB 146, which would have required 2/3 of enrolled undergraduate students to approve an increase in tuition and mandatory fees, was stricken by the patron after hearing the concerns expressed by the higher education community. HB 803, which would have required a campus referendum and student approval for any proposed increase of student activity fees greater than 2%, was heard in subcommittee, but failed due to a lack of a motion.
- *Board of Visitors Student Representative.* HB 1157, which would have given voting privileges to BOV student representatives was heard in subcommittee, which adopted a substitute version of the legislation, but recommended that the bill be carried over and studied before the 2021 General Assembly session.
- *Student-Athlete Compensation.* The Higher Education Subcommittee of the House Appropriations Committee heard HB 300 and recommended that the bill be tabled and studied by SCHEV. Likewise, the higher education subcommittee of the Senate Education and Health Committee recommended that a substitute version of SB 464 be reported; however, the full Committee expressed concerns about the legislation and potential impact to NCAA eligibility, and carried over the bill until the 2021 General Assembly and have SCHEV study the issue in the interim.
- *Student Journalists.* The House Education Committee reported a substitute version that stripped out K-12 and the legislation now only applies to higher education. HB 36 passed the House last week (86-14). The Senate Education and Health Committee expressed concerns when the Senate version of the bill was heard last week, but the majority of their concerns were with the K-12 provisions.
- *Foundations/Donations.* HB 1529, which would require documentation of gifts and subject the document to FOIA provisions, was amended and reported by the House Education Committee. The substitute version of HB 1529 includes changes suggested by the higher education community; as currently drafted, the legislation only applies to gifts that direct academic decision-making and gifts of \$1 million or more that impose a new obligation on institutions, excluding scholarships and other financial aid.

HB 1223, which would require Foundations to release an annual report with specific data relating to the percentage of expenditures used for faculty compensation, equipment and technology, scholarships, and other items, was reported by the House Education Committee and is currently on the House floor.

- *Remedies for Student Violations.* HB 228, which would have permitted students or student organizations aggrieved by a violation of certain provisions of law to bring a cause of action against an institution or employee, among other provisions, failed to be recommended for reporting when it was heard in subcommittee.
- *Six-Year Plans.* The legislation which would require institutions to include tuition discounting information in their Six-Year Plans, was heard last week and stricken at the request of the House and Senate patrons (HB 1095, SB 895).
- *In-State Tuition.* Movement occurred on several bills last week relating to expanding in-state tuition benefits. SB 935 would expand in-state eligibility to students meeting certain criteria, regardless of immigration status; the bill was reported by the Senate Finance and Appropriations Committee and is on the Senate floor. Likewise, HB 1547, the House companion bill, was reported by the House Appropriations Committee and then on the House floor.

A substitute version of HB 1179 was reported by the House Appropriations Committee and is on the House floor; the legislation would grant in-state tuition benefits to refugees living in the Commonwealth who meet certain conditions.

HB 447, which would waive the continuous enrollment requirement for certain conditions for active duty personnel, was reported by the House Appropriations Committee and is on the House floor.

Also, the House Appropriations Committee reported HB 456, which would require institutions to provide a tuition and fee refund paid by any veteran student for any course from which he is forced to withdraw due to a service-connected medical condition.

- *State Agencies/Employment.* HB 582, which would allow collective bargaining for state and local employees, including employees at public institutions, passed the House last week; there is now an updated fiscal impact statement which outlines the potential costs associated with passage of the legislation. Likewise, SB 939, the Senate version of collective bargaining, which is permissive and currently only includes local employees, was reported by the Senate Finance and Appropriations Committee and is on the Senate floor.

Throughout the remainder of the session, Radford will share its support of the Governor's budget, which included \$101 million for the Center for Adaptive Innovation and Creativity, as well as increased funding for financial aid. Additionally, we will continue to advocate for operational support for Radford University Carilion (RUC) in order to decrease tuition to better align with

main campus rates. Finally, we are joining other public institutions in the Commonwealth in support of salary increases for faculty and staff.

Student Engagement and Success

On Tuesday of this week, I shared a campus message with faculty and staff regarding student engagement and success at Radford University. The message referenced the inaugural Retention Summit held in January 2019 followed by extensive work with Ruffalo Noel Levitz and collaborative work of the Task Force on New Student and Family Programs, Student Success and Retention, and Academic Advising. Executive summaries of the RNL partnership and Task Force recommendations were provided.

At Radford University, students always come first. And, by working tirelessly to enhance student engagement and success, we are making significant progress in both establishing and implementing actionable plans and measurable results. As such, I was pleased to formally make a campus-wide announcement regarding the co-location of professional advisors in partnership with staff from the Office of New Student and Family Programs and the Office of Student Success and Retention in a one-stop shop configuration to more effectively serve our students. Beginning with the Fall 2020 semester, the Academic Success Center, comprised of representatives from various academic and functional areas, will be co-located in Young Hall and seamlessly working together for the benefit of our students!

As we establish the Academic Success Center and implement the thoughtful recommendations from the aforementioned RNL and Task Force reports, I asked for the continued partnership and active participation of the campus community in renewing Radford's commitment to the engagement and success of current and future Highlanders.

Reed and Curie Halls Ribbon Cutting

On Wednesday of this week, I was honored to host a ribbon cutting for the newly renovated Reed and Curie Halls with a brief program followed by a campus-wide reception and self-guided tours with stops in the Unmanned Aerial Vehicle Center and Geohazards and Unmanned Systems Research Center; Geology Maker Lab; Artis Cybersecurity Training and Education Lab; Tree Ring Lab; Geographic Information System Center and Virtual Reality Lab; Insectarium and Invertebrate Research Lab; Physics Wind Tunnel Lab; Physics Faculty Student Research Lab; Chemistry Instrumentation Lab; and Inorganic Chemistry Research Lab. With the completion of a \$33 million renovation to existing Artis College of Science and Technology academic and office spaces and complementing the construction of the adjacent Center for the Sciences, Reed and Curie Halls are now the state-of-the-art home to the Departments of Geology, Geospatial Science and Physics; Office of the Dean; Cybersecurity Center; the Greenhouse; and support spaces for the Departments of Biology and Chemistry.

Spring 2020 Commencement

Yesterday, it was announced that alumna Nancy E. Artis '73 will serve as the keynote speaker for the Spring Commencement ceremonies. The RUC ceremony will be held on Friday, May 8, 2020 beginning at 10:00 AM at the Berglund Center. The main campus undergraduate ceremony will be held on Saturday, May 9, 2020 beginning at 10:30 AM on Moffett Lawn. Approximately 1,750 students are expected to graduate.

The Spring Commencement website, available at <https://www.radford.edu/content/spring-commencement/home.html>, provides information for the main ceremony and college-based receptions, as well as the College of Graduate Studies and Research Hooding and Commencement ceremony to be held on Friday, May 8, 2020. Board members are invited to participate in the Commencement ceremonies and will be receiving additional information about the events.

This concludes my report.

Radford University Board of Visitors

February 14, 2020

**Action Item
Compliance with Debt Management Policy**

Item:

Adoption of a Resolution certifying that Radford University is in compliance with its Debt Management Policy. In addition, this certification is required annually by the Secretary of Finance for the Commonwealth of Virginia as part of Institutional Performance reporting.

Background:

The 2005 Session of the General Assembly adopted, and the Governor signed, legislation that provides Radford University and all other public colleges and universities in the Commonwealth the opportunity to attain certain authority and autonomy to manage its academic and administrative affairs more efficiently and effectively through implementation of the Restructured Higher Education Financial and Administrative Operations Act. At its meeting on June 30, 2005, the Radford University Board of Visitors approved a Resolution of Commitment allowing the University to exercise restructured financial and operational authority as identified in the Restructuring Act.

The 2015 Virginia Acts of Assembly, Chapter 665 includes a requirement in the General Provisions related to Higher Education Restructuring. §4-9.01 requires, in part, that: *“Consistent with §23-9.6:1.01 [recodified as §23.1-206], Code of Virginia, the following education-related and financial and administrative management measures shall be the basis on which the State Council of Higher Education shall annually assess and certify institutional performance. Such certification shall be completed and forwarded in writing to the Governor and the General Assembly no later than October 1 of each even-numbered year. Institutional performance on measures set forth in paragraph D of this section shall be evaluated year-to-date by the Secretaries of Finance, Administration, and Technology as appropriate, and communicated to the State Council of Higher Education before October 1 of each even-numbered year. Financial benefits provided to each institution in accordance with § 2.2-5005 will be evaluated in light of that institution’s performance.”*

The Secretary of Finance collects information to fulfill the reporting requirements as they relate to paragraph D-Financial and Administrative Standards, specifically §4-9.01 d.2. which states: *“Institution complies with a debt management policy approved by its governing board that defines the maximum percent of institutional resources that can be used to pay debt service in a fiscal year, and the maximum amount of debt that can be prudently issued within a specified period.”* To assess this measure, the Secretary of Finance is seeking a statement from the Board of Visitors certifying Radford University’s compliance with said policy and the effective date of that policy.

Schedule A below provides the required ratio calculation and demonstrates the University is in compliance with its Debt Management Policy. Currently, as disclosed in the 2019 unaudited annual financial statements, the University's debt obligations including affiliated foundation total \$102,048,642 which is mainly attributable to the Student Recreation and Wellness Center, Renovations of four Residence Hall projects, and the affiliated foundation property acquisition.

Schedule A				
RADFORD UNIVERSITY				
DEBT MANAGEMENT POLICY RATIO				
The calculation reflects June 30, 2019 unaudited Financial Statements for Total Operating Expenses (as defined in the University's Debt Management Policy); however, Annual Debt Service reflects expected payments as of June 30, 2020.				
Board Approved Ratios	Range	Formula	Unaudited Financial Statements as of 6/30/2019	
<u>Debt Burden Ratio</u> Max Annual Debt Service as % of Operating Expenses	< 7%	<u>Annual Debt Service*</u> Total Operating Expenses*	\$5,806,579	2.35%
			\$247,581,113	

* Ratio includes Radford University Foundation

The Debt Management Policy also identifies that an annual report shall be prepared for review by the Board of Visitors. The notes to the annual financial statements provide the required elements to comply with the Debt Management Policy. Below are the Financial Statement Notes related to outstanding obligations that were prepared for the year ending June 30, 2019 (unaudited):

NOTE 6: Long-Term Debt

Notes Payable—Pooled Bonds

The University issued 9(d) bonds by participating in the Public Higher Education Financing Program (Pooled Bond Program) created by the Virginia General Assembly in 1996. Through the Pooled Bond Program, the Virginia College Building Authority (VCBA) issues 9(d) bonds and uses the proceeds to purchase debt obligations (notes) of the University and various other institutions of higher education. The University's general revenue secures these notes. The composition of notes payable at June 30, 2019, is summarized as follows:

Notes Payable - Pooled Bonds:	Interest Rates at Issuance	Maturity at Issuance
Student Fitness Center		
Series 2009B, \$3.720 million par amount	2.00% - 5.00%	September 1, 2029
Series 2016A, \$2.285 million par amount – partial refunding of Series 2009B	3.00% - 5.00%	September 1, 2029
Series 2011A, \$4.235 million par amount	3.00% - 5.00%	September 1, 2031
Series 2012B, \$11.155 million par amount	3.00% - 5.00%	September 1, 2032
Series 2013A, \$4.865 million par amount	2.00% - 5.00%	September 1, 2033

Bonds Payable—9c

The University has issued bonds pursuant to section 9(c) of Article X of the Constitution of Virginia. Section 9(c) bonds are general obligation bonds issued by the Commonwealth of Virginia on behalf of the University. They are secured by the net revenues of the completed project and the full faith, credit and taxing power of the Commonwealth of Virginia.

The composition of bonds payable at June 30, 2019, is summarized as follows:

Bonds Payable - 9c:	Interest Rates at Issuance	Maturity at Issuance
Renovation of Washington Hall (residence hall)		
Series 2013A, \$5.040 million par amount	2.00% - 5.00%	June 1, 2033
Renovation of Pocahontas, Bolling, Draper (residence halls)		
Series 2014A, \$11.080 million par amount	2.00% - 5.00%	June 1, 2034
Series 2015A, \$8.820 million par amount	2.00% - 5.00%	June 1, 2035
Series 2016A, \$7.160 million par amount	3.00% - 5.00%	June 1, 2036

Installment Purchase Obligations

The University completed obligations under an installment purchase agreement initiated in January 2009 during FY19. The capitalized value of the asset purchased under this installment purchase agreement is \$114,460 and the repayment term is 10 years at an interest rate of 2.087 percent. The last payment was made in FY19 so the balance is now \$0.

A summary of changes in long-term debt for the year ending June 30, 2019, is presented as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Current Portion	Noncurrent Portion
Governmental activities:						
Notes payable – pooled bonds	\$21,145,688	\$ -	\$1,141,274	\$20,004,414	\$1,030,000	\$18,974,414
Bonds payable - 9c	31,235,617	-	1,364,684	29,870,933	1,260,000	28,610,933
Installment purchase obligations	12,566	-	12,566	-	-	-
*Total long-term debt	\$52,393,871	\$ -	\$2,518,524	\$49,875,347	\$2,290,000	\$47,585,347

*No amounts considered direct borrowings or direct placements.

Future principal and interest payments on long-term debt are as follows:

Fiscal Year Ending	Governmental Activities			
	Notes Payable Pooled Bonds		Bonds Payable - 9c	
	Principal	Interest	Principal	Interest
30-Jun-20	1,030,000	698,006	1,260,000	1,059,500
30-Jun-21	1,085,000	650,181	1,320,000	996,500
30-Jun-22	1,135,000	596,731	1,395,000	930,500
30-Jun-23	1,190,000	539,681	1,465,000	860,750
30-Jun-24	1,250,000	482,006	1,530,000	787,500
2025-2029	6,965,000	1,679,434	8,695,000	2,917,025
2030-2034	5,705,000	405,325	10,000,000	1,246,988
2035-2036	-	-	1,625,000	63,900
Unamortized Premium	1,644,415	-	2,580,932	-
Total	\$20,004,415	\$5,051,364	\$29,870,932	\$8,862,663

Long-Term Debt Defeasance

During fiscal year 2017, the Commonwealth of Virginia, on behalf of the University, issued pooled bonds Series 2016A for \$2,285,000 with interest rates of 3.0 to 5.0% to advance refund \$2,305,000 of Series 2009B pooled bonds. The bonds, issued at a premium of \$470,852, are used to provide funds for debt service savings for the Commonwealth. The net proceeds were deposited in an irrevocable trust with an escrow agent to provide for future debt service payments on the refunded bonds.

The advanced refunding resulted in a deferred accounting loss of \$296,927 for the University, which is being amortized to interest expense over the life of the new debt. At June 30, 2019, \$229,273 of the unamortized deferred loss is reported on the Statement of Net Position as a deferred outflow of resources. The defeasance will reduce the University's total debt service obligation by \$184,341 over 13 years. The debt service savings discounted at a rate of 1.849% results in an economic gain of \$167,810.

For financial reporting purposes, these notes payables are considered an in-substance defeasance and have therefore been removed from the long-term debt payable line item of the Statement of Net Position. The assets in escrow have similarly been excluded. On June 30, 2019, \$2,305,000 from Series 2009B 9(d) VCBA pooled bonds was considered defeased and outstanding.

NOTE 19E: Component Unit Financial Information

The following is a summary of the outstanding notes payable at June 30, 2019:

Note payable in monthly installments calculated on a 10-year amortization with a balloon payment of remaining amount in May 2020, interest payable at LIBOR plus 1.48 percent (3.91% and 3.585% at June 30, 2019 and 2018, respectively). Unsecured.	\$333,792
Note payable in monthly installments of \$2,601 through November 2020, interest payable at 1.54%. Secured by deposit accounts maintained by and investment property held with the institution.	43,520
Notes payable in monthly installments calculated on a 25-year amortization with a balloon payment of remaining amount in May 2021, with Interest payable at LIBOR plus 0.82 (3.22% and 2.91% at June 30, 2019 and 18, respectively). Secured by real estate and deposit accounts maintained by and investment property held with the institution. Additionally, secured by an assignment of leases and rents.	397,911
Notes payable in monthly installments calculated on a 25-year amortization with a balloon payment of remaining amount in May 2023, with Interest payable at LIBOR plus 0.82 (3.22%	446,379

and 2.91% at June 30, 2019 and 2018 respectively). Secured by real estate and deposit accounts maintained by and investment property held with the institution. Additionally, secured by an assignment of leases and rents.

Notes payable in monthly Interest only payments through April 2020, then monthly Installments calculated on a 23-year amortization with a balloon payment of the remaining amount In April 2025. Interest payable at LIBOR plus 0.82 (3.26% and 2.91% at June 30, 2019 and 2018, respectively). Secured by real estate and deposit accounts maintained by and investment property held with the institution. Additionally, secured by an assignment of leases and rents. 22,500,000

Notes payable in monthly Interest only payments through April 2020, then monthly installments calculated on a 23-year amortization with a balloon payment of remaining amount In April 2025. Interest payable at 4.20%. Secured by real estate and deposit accounts maintained by and investment property held with the institution. Additionally, secured by an assignment of leases and rents. 10,000,000

Notes payable in monthly installments on a 15-year amortization with a balloon payment of remaining amount in June 2024, Interest payable at 3.72%. Secured by real estate and deposit accounts maintained by and investment property held with the institution. Additionally, secured by an assignment of leases and rents. Secured by real estate and assignment of leases and rent. 210,000

Total long-term debt \$33,931,602

Future principal payments on notes payable for years ending June 30 are as follows:

2020	\$569,660
2021	1,449,703
2022	1,087,670
2023	1,500,434
2024 and thereafter	29,324,135
Total long-term debt	<u>\$33,931,602</u>

Notes payables are subject to certain affirmative and negative covenants. Management believes the Foundation has complied with all covenants as of June 30, 2019.

Action:

Board of Visitors adoption of a Resolution of Compliance with the Radford University Debt Management Policy.

**Radford University Board of Visitors
Resolution
Compliance with Debt Management Policy**

WHEREAS, the 2005 Session of the General Assembly adopted, and the Governor signed, legislation that provides Radford University and all other public colleges and universities in the Commonwealth the opportunity to attain certain authority and autonomy to manage its academic and administrative affairs more efficiently and effectively through implementation of the Restructured Higher Education Financial and Administrative Operations Act, and

WHEREAS, on June 30, 2005, the Radford University Board of Visitors approved a Resolution of Commitment allowing the University to exercise restructured financial and operational authority as identified in the Restructuring Act, and

WHEREAS, the Governor has established financial and management measures on which annual assessment and certification of institutional performance will be evaluated, and

WHEREAS, the financial and management measures require the Radford University Board of Visitors to approve a Debt Management Policy, and

WHEREAS, the Radford University Board of Visitors approved such Debt Management Policy at its March 30, 2007, meeting; revisions to this policy were approved by the Board of Visitors at its August 23, 2007, November 12, 2010, and February 8, 2012 meetings, and

WHEREAS, Schedule A demonstrates that the University meets the requirements outlined in the Debt Management Policy; and

WHEREAS, the Board of Visitors must annually certify Radford University's compliance with the approved Debt Management Policy to the Secretary of Finance for the Commonwealth of Virginia;

NOW, THEREFORE, BE IT RESOLVED, this resolution approved by the Radford University Board of Visitors certifies that the University is in compliance with its Debt Management Policy.

Adopted: February 14, 2020



Robert A. Archer
Rector
Radford University Board of Visitors



Karen Casteel
Secretary to the Board of Visitors
Radford University

RADFORD UNIVERSITY BOARD OF VISITORS

February 14, 2020

Action Item

Approval of the Radford University Guidelines for Projects under PPEA

Item:

Approval of the Radford University Guidelines for Projects under the Public-Private Education Facilities and Infrastructure Act of 2002.

Background:

The Public-Private Education Facilities and Infrastructure Act of 2002 (PPEA), as amended is the legislative framework enabling departments, agencies and institutions of the Commonwealth of Virginia, as well as local governments and certain other public bodies, to enter agreements authorizing private entities to develop and/or operate qualifying projects as defined in the Act.

The Act grants responsible public entities authority to create public-private partnerships for development of a wide range of projects for public use if the public entities determine there is a need for such projects and that private involvement may provide the project in a more timely or cost-effective fashion, lead to productivity or efficiency improvements in the public entities' processes or delivery of services, considering, among other things, the probable scope, complexity or priority of the project; risk sharing including guaranteed cost or completion guarantees; added value or debt or equity investments proposed by the private entity; or an increase in funding, dedicated revenue source or other economic benefit that would not otherwise be available.

Responsible public entities are required to adopt and make publicly available guidelines that are sufficient to enable the public entity to comply with the requirements of the PPEA. Accordingly, these guidelines have been created to be approved by the Radford University Board of Visitors. The University will follow these guidelines in the review and acceptance of proposals and projects.

Action:

Radford University Board of Visitors approval of the Radford University Guidelines for Projects under the Public-Private Education Facilities and Infrastructure Act of 2002, as presented.

**Radford University Board of Visitors
RESOLUTION**


***Approval of the Radford University Guidelines for Projects under PPEA
February 14, 2020***

BE IT RESOLVED, the Radford University Board of Visitors approves the Radford University Guidelines for Projects under the Public-Private Education Facilities and Infrastructure Act of 2002, as presented in Appendix A.

Adopted: February 14, 2020



Robert A. Archer
Rector
Radford University Board of Visitors



Karen Castele
Secretary to the Board of Visitors
Radford University

Student Representative

RADFORD
UNIVERSITY

Goals

- Community Building
- Bridging the Gap
- Increase Highlander Spirit

Highlander Spirit

- Boost Student Morale
- Athletic Events
 - Increase attendance at athletic events
- School Chant

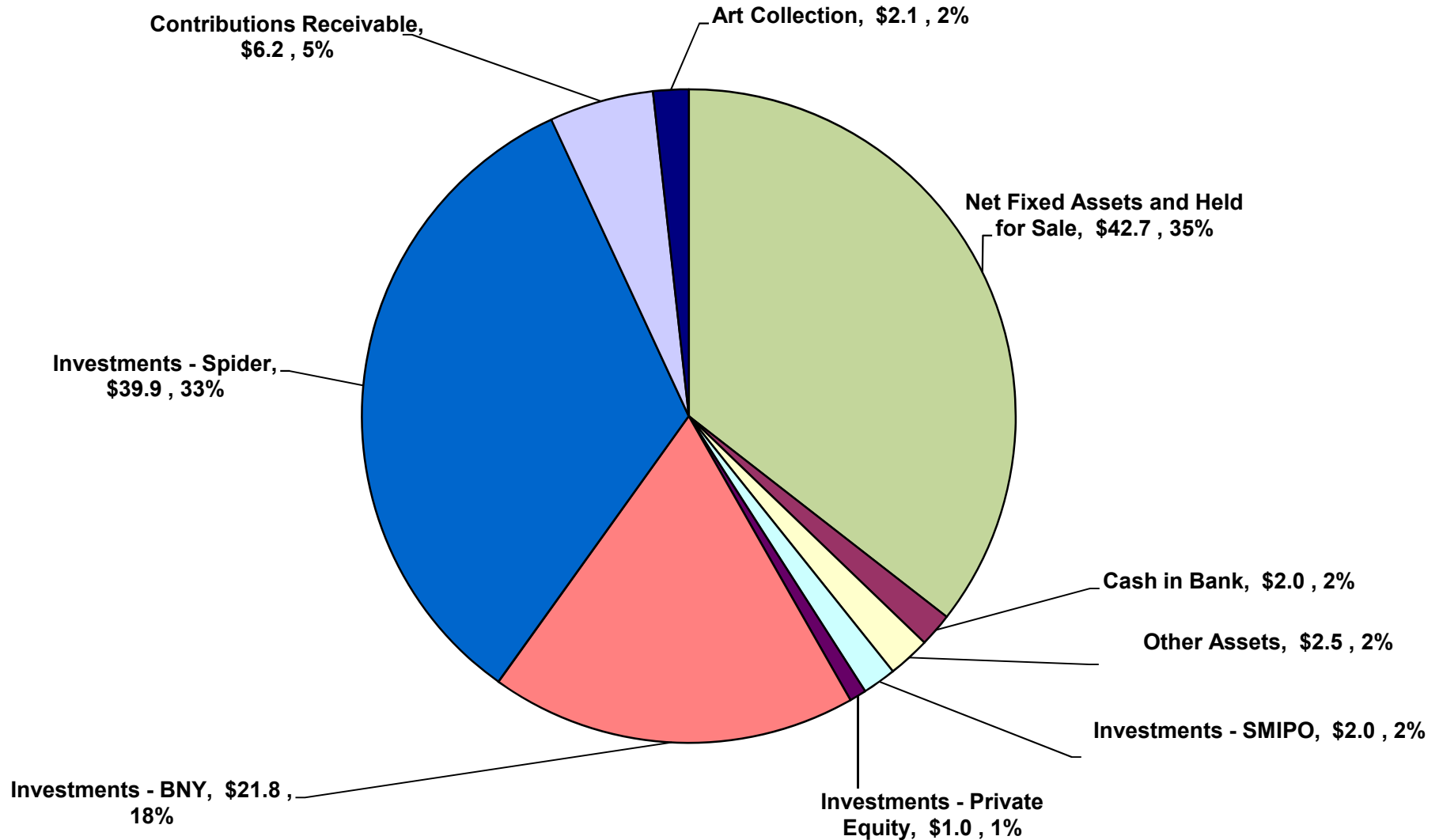
Update

- Highlander Believers Committee
- Boosting Student Morale



Questions?

Radford University Foundation Asset Composition as of 12/31/19



(in millions)

Total Assets: \$120.2M

End of Board of Visitors Materials

